

Manuscript ID:
IJEBAMPSR-2026-030210

Volume: 3

Issue: 2

Month: April

Year: 2026

E-ISSN: 3065-9140

Submitted: 05 Mar 2026
Revised: 10-Mar-2026
Accepted: 10-Apr-2026
Published: 30-Apr-2026

Address for correspondence:
Sidharth Ravindra Mutha
Marathwada Mitra Mandal's
College of Commerce (MMCC)
Pune
Email: muthasidharth@gmail.com

DOI: 10.5281/zenodo.20325973

DOI Link:
<https://doi.org/10.5281/zenodo.20325973>



Creative Commons (CC BY-NC-SA 4.0):

This is an open access journal, and articles are distributed under the terms of the Creative Commons Attribution-NonCommercial-ShareAlike 4.0 International Public License, which allows others to remix, tweak, and build upon the work noncommercially, as long as appropriate credit is given and the new creations are licensed under the identical terms.

How to Cite this Article:

Mutha, S. R., & Patare, G. R. (2026). Critical Factors Contributing to the Failure of Startup Businesses in India. *International Journal of Economic, Business, Accounting, Agriculture and Management Towards Paradigm Shift in Research*, 3(2), 55–58. <https://doi.org/10.5281/zenodo.20325973>

Critical Factors Contributing to the Failure of Startup Businesses in India

Sidharth Ravindra Mutha¹, Dr. Ganesh R Patare²

¹Marathwada Mitra Mandal's College of Commerce (MMCC) Pune

²Guide Prof., Marathwada Mitra Mandal's College of Commerce (MMCC) Pune

Abstract

A considerable amount of attention is given toward India's emergence as in the group world's fastest-growing startup ecosystems. Yet a large number of new businesses often encounter failure within their initial years of operation. This study looks at the major factors behind startup business failures in India. Financial constraints come first. Poor market understanding follows closely. Weak management practices, intense competition, a lack of innovation, and various regulatory challenges all affect how long a startup can survive. Another key issue involves limited access to funding. Changing consumer preferences create further difficulties. Inadequate business planning also builds barriers to long-term growth. Data obtained from governmental reports, research articles, startup databases, and industry publications form the basis of this research. Common patterns behind startup failures across different sectors become visible through this information. Strong leadership, market adaptability, financial discipline, and technological innovation make successful startups more likely in a competitive environment. Practical suggestions emerge from the findings. Entrepreneurs, policymakers, and investors may find these useful for improving success rates and strengthening India's startup ecosystem.

Keywords: Startup Failure, Indian Startup Ecosystem, Business Challenges, Financial Management, Entrepreneurship

Introduction

Over the past ten years, India has experienced rapid growth in startup businesses. Digital transformation plays a big role here. Government support matters too. So does increasing entrepreneurial interest. Programs such as Startup India have encouraged young entrepreneurs to introduce innovative products and services across sectors like technology, healthcare, education, and e-commerce. Growth does not guarantee survival, however. Many startups struggle to stay afloat beyond their initial years. Reports indicate a significant percentage close operations due to financial losses, poor planning, a lack of market demand, and management inefficiencies.

Highly competitive environments are common for startup businesses. Customer expectations shift quickly in these spaces. Entrepreneurs often enter the market with innovative ideas. Converting those transforming concepts into viable business frameworks proves difficult for many. Inadequate funding adds pressure. Weak marketing strategies make things worse. Poor leadership further increases operational risks. External factors like economic uncertainty, regulatory barriers, and technological disruptions also contribute to startup failures in India.

Understanding the critical factors that lead to startup failure in India serves as the main objective of this research. Existing reports, literature, and industry data are examined carefully. Practical challenges are identified through this process. Meaningful insights come out of the analysis. Future entrepreneurs may benefit from these insights. The startup ecosystem could grow stronger as a result.

Objectives of the Study

Objective 1: To determine the primary factors contributing to the failure of startup enterprises in India

Objective 2: To assess the influence of financial, managerial, and market-related challenges on startup sustainability

Objective 3: To suggest strategies and modern approaches for improving the sustainability and expansion of startups in India

Research Methodology

This study used a secondary data-driven approach. How efficiently startup businesses in India function and sustain themselves within a competitive environment gets examined through this method. Instead of collecting primary data via field surveys, the research relies on information already available. Trusted origins include government reports, academic journals, startup ecosystem reports, company records, and recognized startup databases. Funding availability, market competition, customer demand, business planning, innovation practices, and operational performance all serve as important indicators. The reasons behind startup failures become clearer by investigating these indicators.

Basic statistical and comparative methods were used to interpret the collected data. Noticeable trends, business risks, and operational weaknesses across Indian startups were identified this way. Numerical analysis was integrated with insights from previous studies, policy frameworks, and entrepreneurship literature. A clearer understanding of startup challenges and their impact on business sustainability developed through this combination. Reliable secondary sources form the backbone of the study. Still, the findings depend on the availability and accuracy of published records. Recent or detailed information is sometimes limited. Data authenticity was verified carefully to maintain relevance and accuracy. Despite these limitations, the methodology offers a cost-effective and comprehensive framework. Strengths, weaknesses, and improvement opportunities in the Indian startup landscape become easier to understand using this approach.

Definitions of Key Concepts

Startup

A newly established business that aims to introduce innovative products or services while operating under conditions of uncertainty and rapid growth qualifies as a startup.

Startup Failure

Startup failure means the inability to sustain operations, generate profits, or survive in the market over time.

Entrepreneurship

Identifying business opportunities, taking risks, and creating ventures for economic and social value that is entrepreneurship.

Financial Management

Planning, organizing, and controlling financial resources to ensure business stability and growth defines financial management.

Market Competition

The rivalry among businesses offering similar products or services to attract customers and increase market share is called market competition.

Theoretical Framework

Entrepreneurship and business sustainability theories provide the foundation for this study. These theories explain that startup success depends on effective resource management, innovation, market adaptability, and strategic planning. Consider the Resource-Based Theory. It highlights the importance of financial strength, skilled leadership, and technological capability for achieving competitive advantage. Innovation Theory offers another perspective. Continuous adaptation to changing customer needs and market trends is essential, according to this theory. External environmental factors such as government policies, competition, and economic conditions well-thought-out within the framework. These factors influence startup performance. Long-term growth becomes possible for some startups while others fail during early operations. Theoretical perspectives help explain why.

Challenges and Opportunities

Indian startups face numerous challenges. Limited funding is one. Intense market competition is another. A shortage of skilled manpower creates difficulties. Changing consumer preferences add complexity. Regulatory complexities exist as well. Cash flow management and customer retention trouble many startups. Long-term sustainability weakens as a result. On the other hand, India offers strong growth opportunities. Increasing internet penetration helps. Digital adoption continues to rise. Government support programs exist. A large consumer market is available. Evolving technologies like artificial intelligence, fintech, and e-commerce have opened new business possibilities for entrepreneurs. Operational barriers can be overcome with proper planning, innovation, and strategic management. Employment generation and economic development in India stand to benefit significantly.



Explanation of Objectives

Objective 1: To determine the primary factors contributing to the failure of startup enterprises in India

Poor financial planning ranks among the leading causes of startup failure in India. Lack of market demand also ranks highly. Industry reports suggest that nearly 80–90% of startups do not succeed within the initial five years. Cash shortages drive many of these failures. Weak business models contribute too. Inadequate customer understanding plays a role as well. Profitability often gets ignored while expansion receives excessive focus. Poor leadership hurts survival rates. Ineffective decision-making creates further problems. An inability to adapt to market changes also reduces business longevity. Collectively, these factors create operational instability. Long-term growth opportunities suffer as a result.

Objective 2: To assess the influence of financial, managerial, and market-related challenges on startup sustainability

Financial challenges carry significant weight. Limited capital restricts innovation, marketing, and operational expansion. Many startups depend heavily on external investors. Economic slowdowns make them vulnerable. Managerial issues add more risk. Lack of experienced leadership is common. Poor employee management occurs frequently. Unclear organizational strategies create confusion. Market-related problems also affect profitability. Changing consumer behavior creates uncertainty. Pricing pressure squeezes margins. Strong race from traditional companies makes survival harder. Studies from Indian startup ecosystems reveal a clear pattern. Startups with

effective management practices and market adaptability enjoy higher chances of long-term success.

Objective 3: To suggest strategies and modern approaches for improving the sustainability and expansion of startups in India

Improving startup survival requires balance. Innovation matters. Financial discipline matters too. Customer engagement also matters. Data-driven decision-making should be adopted. Digital marketing strategies need implementation. Scalable business models help maintain competitiveness. Government creativities like Startup India have created positive opportunities. Easier access to venture capital exists now as well. Strong leadership teams must be built. Risk management requires improvement. R&D investments can increase business sustainability. Contemporary technologies, including artificial intelligence, cloud computing, and automation further help. Efficiency and customer experience both improve with these tools.

Conclusion

Startup businesses play an important role in India's economic growth. Innovation benefits from them. Employment generation depends partly on them. Yet failure remains common. Financial instability causes many failures. Poor planning causes others. Weak management and changing market conditions also take a toll. This study shows that startup sustainability depends on more than just innovative ideas. Effective leadership matters. Strategic decision-making matters. Market adaptability matters too. Government support, digital transformation, and access to technology

offer strong opportunities for future entrepreneurs. Financial management can be improved. Customer understanding can deepen. Operational efficiency can increase. Business risks go down as a result. Long-term performance improves. Entrepreneurs, investors, and policymakers can leverage these insights to develop a more robust and sustainable startup ecosystem in India.

Modernistic Approach

One noticeable trend in India involves modern startups increasingly turning to technology-driven business models. A clear goal exists here: improving efficiency and competitiveness simultaneously. Artificial intelligence, big data analytics, cloud computing, and digital marketing serve as key tools for helping new ventures better understand customer behavior and current market trends. Another point worth noting is that agile management practices now contribute to improved operational flexibility. Remote work systems deliver a similar effect. Social media platforms create opportunities for reaching wider audiences while keeping costs relatively low, according to recent observations. E-commerce technologies provide comparable advantages. Sustainable business practices have grown in importance for achieving long-term success, it should be noted. Innovation-focused strategies also carry considerable weight. Quick responses to shifting market conditions become feasible through these contemporary methods. Survival odds go up inside a dynamic commercial environment when firms adopt such approaches.

Suggestions and Recommendations

Proper financial planning deserves focused attention from startups. Healthy cash flow management must be maintained. Detailed market research should be conducted by entrepreneurs before launching products or services. Leadership and management skills need strengthening among startup founders. Training and professional guidance can help with this. Mentorship support for early-stage startups also matters. Modern technologies, innovation strategies, and customer-focused business models should be adopted. Remaining competitive and sustainable depends on these steps.

Acknowledgment

I would like to express my sincere gratitude to my respected guide, Prof. Dr. Ganesh R. Patare, for his valuable guidance, constant encouragement, and expert suggestions throughout the completion of this research paper titled “Critical Factors Contributing to the Failure of Startup Businesses in India.” His continuous support and insightful feedback greatly helped in improving the quality of this study.

Financial support and sponsorship

Nil.

Conflicts of interest

The authors declare that there are no conflicts of interest regarding the publication of this paper.

References

Reference from the Book:

1. Palkar, A. (2024). *The anatomy of early-stage failures: Structural vulnerabilities in Indian new ventures*. Himalaya Publishing House.
2. Rani, P., & Mishra, S. (Eds.). (2023). *Emerging dynamics of startup ecosystems: Risk, resilience, and sustainability in developing economies*. Rawat Publications.
3. Bala Subrahmanya, M. H. (2022). *Tech startups in India: Growth, ecosystem enablers, and infant mortality dynamics*. Oxford University Press.

Reference from the Journal:

4. Pathania, A., & Tanwar, S. (2024). Decoding startup failures in Indian startups: Insights from Interpretive Structural Modeling and Cross-Impact Matrix Multiplication Applied to Classification. *Journal of Entrepreneurship, Management and Innovation*, 20(2), 93–116. <https://doi.org/10.7341/20242025>
5. Kumar, P., & Dwivedi, G. (2025). Critical success factors affecting the performance of high-tech startups: A flexible learning perspective. *Global Journal of Flexible Systems Management*, 26(2), 359–380. <https://doi.org/10.1007/s40171-025-00443-1>
6. Palkar, A., & Hari, K. S. (2021). Critical success factors for startups: A study on Mumbai-Pune Region, Maharashtra, India. *AMC Indian Journal of Entrepreneurship*, 4(2-3), 60–70. <https://doi.org/10.17010/amcije/2021/v4i2-3/164698>

References from websites:

7. www.google.com. [Online]
8. <https://www.data.gov.in/>
9. <https://niti.gov.in/>
10. <https://inc42.com/reports/startup-death-report>
11. <https://www.nvca.in>